# CDD-GHANA

CENTRE FOR DEMOCRACY
AND DEVELOPMENT

Annual Report, 31st December 1999

# CENTRE FOR DEMOCRACY AND DEVELOPMENT (CDD-GHANA)

ANNUAL REPORT, 31ST DECEMBER 1999

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#### BOARD OF GOVERNORS, OFFICIALS AND REGISTERED OFFICE

BOARD OF GOVERNORS

Kwasi Abeasi (Chairman)

Emmanuel Gyimah-Boadi (Executive Secretary)

Baffour Agyeman-Duah (Deputy Executive Secretary)

Audrey Gadzekpo Kwesi Yankah

Jane Naana Opoku-Agyeman

Angela Ofori-Atta Henry Kwasi Prempeh

William Asiedu Yeboah (Treasurer)

REGISTERED OFFICE

14 Airport West

P. O. Box 404

Accra-Legon

Tel.: 233 21 776142/763029; Fax: 763028

E-mail: cdd@ghana.com

AUDITORS

KPMG

Chartered Accountants 2nd Floor, Mobil House

Liberia Road P. O. Box 242

Accra

BANKERS

Standard Chartered Bank (Ghana) Limited

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#### CENTRE FOR DEMOCRACY AND DEVELOPMENT

#### MISSION STATEMENT

#### Mission

The Center is an independent, non-partisan and non-profit organization based in Accra, Ghana. It is dedicated to the promotion of society and government based on the rule of law, appropriate checks on the power of the state, and integrity in public administration. The mission of the Center is to promote democracy, good governance and the development of liberal economic environment in Ghana in particular and Africa in general. In so doing, CDD seeks to foster ideals of liberty, enterprise and integrity in government and society at large.

#### Objectives

Specifically, the Center's objectives are to:

- promote research and publication on issues relating to democracy and economic liberalization
- monitor, analyze and document the progress of democratic consolidation in Ghana and Africa
- promote transparency, accountability and integrity in the exercise of administrative and political discretion, and in the allocation and use of public resources
- promote access to information and data relating to matters of public interest
- provide training to agencies of democratic governance and civil society; defend the operational autonomy and help strengthen the oversight capabilities of public and private watchdog institutions
- educate the public about their rights and responsibilities under constitutional rule
- promote peace and stability through programs in conflict management and conflict resolution.



#### LIST OF ACRONYMS

ACSS African Centre for Security Studies

ANAD Security Organisation for Francophone West African Countries

AU American University, USA

CEPA Centre for Policy Analysis, Accra, Ghana

CDD - LONDON Centre for Democracy and Development, London, UK.

CDD-GHANA Centre for Democracy and Development, Ghana

CHRAJ Commission on Human Rights and Administrative Justice, Ghana

CIDA Canadian International Development Agency

CSO Civil Society Organisations

DANIDA Danish International Development Agency
ECOWAS Economic Community of West African States

FNF Friedrich Naumann Foundation

GII Ghana Integrity Initiative

IFES International Federation of Electoral Systems, USA

MPA Master of Public Administration, USA

MSU Michigan State University

NGO Non Governmental Organisation

NSF National Science Foundation

PADCO Planning and Development Collaborative International

SAPRI Structural Adjustment Review Initiative

STEP Support for Electoral Process

TI Transparency International

UNDP United Nations Development Program

USA United States of America

USAID United States Aid Agency for International Development

ICMA International City/Country Management Association, USA

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## CDD-Ghana Directors and Staff



E. Gyimah-Boadi is the Executive Director. A professor of political science at the University of Ghana, he received a Ph.D. from the University of California (Davis).



Baffour Agyeman-Duah is the Associate Executive Director. A social scientist, he received a Ph.D. from the University of Denver, Colorado,



William Yeboah is Treasurer. He is a fellow of the Association of Chartered Accountants, ACCA (UK).



Edem Selormey is Administrator/ Publications Officer. She received M.A. in International Affairs from the University of Ghana.



Olivia Takvi-DeGraft is Accounts Officer/Grants Administrator. She received a B.Sc. in Administration from the University of Ghana.



Emmanuel Kojo Sakyi, Program Assistant, holds M.Phil. and M.P.A. in Public Administration. He studied at the University of Ghana, the University of Bergen, Norway and Dalhousie University, Nova Scotia, Canada.



Thomas Buabeng, Program Assistant, he holds M.P.A. from the University of Ghana.



Victoria Oforiwa Gyasi-Adonten, Program Assistant, holds M.Phil. in Media and Communication from the University of Oslo, Norway.



Franklin Oduro, Program Assistant, holds B.A. in Political Science from the University of Ghana.



## Statement of the Chairman of the Board of Governors

hana stands out as a bright spot on a continent and especially in a sub-region of distressed and collapsed states. Indeed, Ghana is a prime example of an African country that has returned from the brink of collapse and appears to be set on course to consolidate its economic and political development. This was well captured by the Financial Times of London when it observed thus, "if Ghana falters in its trailblazing role, not only will international confidence in the continent's capacity to recover be jolted, the credibility of the donors' development strategy for Africa will also be croded."

Ghana has sustained through the 1990s implementation of neo-liberal and market-driven reforms began in the early 1980s, although at a somewhat reduced rate of intensity. With the new market-driven reforms, the shackles on the private sector are gradually being removed and the sector is gaining a greater voice in economic decision-making.

On the political front, political liberalization in the early 1990s has continued. A good human rights record, reasonably successful multi-party elections in 1996, making a stronger opposition presence in Parliament possible, a burgeoning independent media, and an increasingly vibrant civil society provide a measure of Ghana's democratic progress.



Mr. Kwesi Abcasi, Board Chairman

However, the appearance of economic and democratic progress as well as greater political stability may be deceptive. It obscures the serious deficits inherent in Ghanaian economic and political realities of today. These include the challenge of:

- Liberalizing the economy in general and in particular streamlining and rationalizing regulations;
- ▼ Making the divestiture program more transparent and socially productive;
- ▼ Reducing entrenched patronage and rent-seeking activities;
- ▼ Upholding the constitutional separation of powers, including the independence of the judiciary and key constitutional bodies such as the Electoral Commission, Commission on Human Rights and Administrative Justice and the National Commission on Civic Education;
- Bringing the military, para-military and security apparatus under effective civillian democratic control; and
- ▼ Achieving peaceful political succession and alternation of power within the framework of the 1992 Constitution.

There is no doubt that a lot has been achieved. But much remains to be done. Deepening the processes of economic and political liberalization in Ghana and preventing reversals will require sustained monitoring, strategic interventions, coalition-building and constructive partnership between the state, private sector and civil society. That is where the Centre for Democracy and Development (CDD- Ghana) comes in. Established as a non-governmental, non-partisan and not-for-profit organization based in Accra, with liberty, enterprise, and integrity as its core ideals, the Centre's chief mission is to promote democracy, good governance and the development of a liberal economic environment in Ghana in particular, and Africa in general.

Through timely interventions, high quality research and dynamic programming, the Centre began to carve a niche for itself in working to create an enabling environment for Ghana and Africa economic and political renewal. It also made considerable progress in developing strong partnerships and collaborations with a wide range of international and local bodies.

Within a very short time, CDD-Ghana has become part of a global network of credible policy research NGOs, manifesting in visits to the Centre by a large number of international experts, consultants, and policy-makers. Over 30 of such visits were recorded in 1999. The Centre was consulted extensively by local donors on issues pertaining to good governance, democratic development and economic reform in Ghana.

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The Centre is also determined to set an example in NGO accountability and corporate governance by establishing control and monitoring procedures of internationally acceptable standards.

I wish to place on record the gratitude of the Centre to the following agencies for funding the programmes and activities of the Centre: Ford Foundation, Centre for Democracy and Development, London, DANIDA-Ghana, CIDA-Ghana, CIDA-Canada, Friedrich Naumann Foundation (FNF), USAID, PADCO, Michigan State University/NSF (USA), USAID-Ghana and UNDP-Ghana. We hope that we can continue to count on their support in our mission to promote good governance, democracy and sustained economic development in Ghana and Africa.  $\blacktriangledown$ 

CHAIRMAN

ACCRA,

8th Sept.. 2000

**Executive Secretary's Report** 

Introduction



E Gyimah-Boadi, Executive Secretary
Institutional Development

he Centre for Democracy and Development (CDD-Ghana) was registered as a non-governmental and non-profit organisation in May 1998 and commenced operations in July of that year. The year 1999, its second and first full year of operation was a very busy one. Under the guidance of a high-calibre Governing Council and with a talented professional staff, the year saw the Centre move closer towards its goal of providing high quality policy research, objective analyses and scholarship, strategic training and networking in furtherance of Ghanaian and African democratisation, peace-building and economic renewal.

Being a relatively new organisation, considerable effort was put into the basic organisational framework, developing appropriate corporate guidelines, fund-raising and developing partnerships. Significant progress was made in developing the physical infrastructure. In 1999, the Centre was able to acquire furniture, computers with accessories, a photocopier, and air conditioners. The Centre's conference room was fitted and rendered suitable for hosting conferences, seminars, roundtables and meetings.

Staff rules and regulations (embodying the basic conditions of service as well as the rights and obligations of staff) were developed and approved by

the Governing Council after extensive consultation and review. This brought CDD-Ghana in line with best practices in personnel management. Proposals for Financial Regulation, Accounting Policies and Procedures for the Centre have been developed and are being reviewed by the Governing Council.

### Human Resource Development

At the end of the year under review, staff strength stood at nine (9), out of which six (6) have advanced degrees. This was the outcome of an extensive recruitment process of core personnel. The process of recruitment also provided an opportunity to manifest good governance practices such as openness and transparency as well as democratic inclusiveness. Ms. Victoria Gyasi-Adonteng (BA, University of Cape Coast; MPhil, University of Oslo-Norway) and Thomas Buabeng (BA; MPA, University of Ghana) joined the Centre as Program Assistants through this highly competitive process. After intensive in-service training, Ms. Gyasi-Adonteng and Mr. Buabeng were confirmed as professional staff of the Centre at the end of their six-month probationary period. We went through a similar process in recruiting Mrs. Olivia Takyi de-Graft (B.Sc. Administration, University of Ghana) to head the Accounts Department of the Centre. She replaced Mr. Teye Yeboah who left the Centre to further his education.

During the year, two officers attended courses abroad. Mr. Teye Yeboah, attended a course in information technology in Lagos with Ford Foundation sponsorship. Ms. Gyasi-Adonteng attended a training course in liberalism in Gummersbach, Germany, with sponsorship from the Friedrich Naumann Foundation.

#### Research

Societies are becoming increasingly knowledge-based. To position itself to play an effective role in Ghanaian/African democratisation, sustained good governance and economic renewal, the Centre's programmes in 1999 focused on building capacity for high quality research and diagnostic studies. This capacity will form the strategic basis for maintaining the Centre's leading edge in the global trend towards knowledge-based development.

Collaboration with top-notch researchers from Michigan State University and the American University (both in the USA) to undertake a nation-wide



survey of attitudes to democratic reform, and with the Institute of Land Management and Development of the Kwame Nkrumah University of Science and Technology (Kumasi) to study constraints on land market and land management was extremely helpful to the Centre in its efforts to develop a niche in opinion survey. Research carried out by the Centre was well received. These helped to generate independent, objective and usable information that would provide a basis for informed policy-making and interventions to deepen democracy and development.

#### **Publications**

During the year under review, the Centre lived up to its promise to document, publish and disseminate information and analyses on Ghana and Africa's democratic and economic developments. The Centre currently publishes the Critical Perspectives and Briefing Paper. New publications launched are: Democracy Watch, a quarterly newsletter which tracks Ghanaian democratic progress; Research Paper, which documents research carried out or commissioned by the Centre and; Conference Proceedings, which documents proceedings of conferences, workshops, and seminars organised by the Centre.

We are gratified that our publications, which were distributed to a wide array of policy makers, public bodies, scholars and fraternal organisations, were well received. Many of them were also serialised in the local press, thus expanding readership. In addition, scholars, analysts and policy-makers frequently cited them as authoritative information.

#### Conferences, Workshops, Seminars, and Colloquia

Many conferences, workshops and seminars were organised by the Centre on a wide range of issues and topics on good governance, democracy, economic reform, peace-building and conflict resolution. They brought together international and local experts, scholars policy makers, practitioners, and donor agencies. They provided forums for sharing ideas and best practices, and helped to formulate responses to the challenges confronting Ghana and Africa's economic and political renewal.

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### Local and International Partnerships and Collaborations

The Centre has collaborated closely with key public bodies such as the Judiciary, Commission on Human Rights and Administrative Justice (CHRAJ), Parliament, especially the Constitutional and Legal Affairs Committees. With CHRAJ, the Centre has collaborated in developing a broad civil society based coalition to combat corruption and promote integrity. This collaboration culminated in the inauguration in December of the Ghana Integrity Initiative (GII) - the Ghana chapter of Transparency International (TI), which is currently hosted at the Centre. As part of its collaboration with Parliament, the Centre organised well-received expert and stakeholder reviews of a number of draft legislations.

The Centre was fortunate to have enjoyed close collaboration and partnership with a number of international agencies. In addition to the London-based Centre for Democracy and Development and Transparency International, Berlin, the Centre entered into major partnerships with Ford Foundation and Friedrich Naumann Foundation. Furthermore, it was able to undertake major projects funded by USAID-Ghana, DANIDA-Ghana, CIDA-Ghana, PADCO, UNDP-Ghana, Michigan State University and American University/National Science Foundation (USA). Reports on the individual projects are contained in the Programs Report for the year.

#### Goals for 2000

The goal of the Centre in the current year is to build on the achievements of 1999 in helping to construct a solid infrastructure for democracy and a liberal economy in Ghana and Africa. A number of on-going projects and programs will continue in the year 2000. These are:

- ▼ Peace and Security for Democracy in West Africa sponsored by the Ford Foundation;
- ▼ Consolidating Democracy in Ghana, sponsored by DANIDA;
- ▼ Fostering and Consolidating Consensus on Press Freedom in Ghana, sponsored by CIDA-Canada;
- ▼ Enhancing Civil Society Interface with Parliament and Involvement in the Legislative Process, sponsored by CIDA-Ghana;
- ▼ Governance Studies sponsored by CIDA-Ghana;

- ▼ Capacity-Building for Institutions of Democracy (Parliament, Judiciary and CHRAJ) sponsored by FNF and;
- ▼ Elite Focus Group Study of Attitudes to Democracy and Market Reforms in Ghana sponsored by MSU/AU/NSF/USAID-Ghana.

The Centre will continue its activities of working with appropriate public and civic bodies to combat corruption and promote integrity in public administration. Building on its expertise in this area, the Centre will conduct a nation-wide diagnostic survey on corruption with funding from the World Bank.

The year 2000 is also the year of a historically important general election in Ghana. Accordingly, new programs will focus on enhancing civic participation in the electoral process and increasing the prospects for peaceful elections as well as the acceptance of electoral outcomes. Specific activities include the project to strengthen the capacity of the media and civil society to monitor and foster peaceful resolution of electoral conflict and electoral credibility, in collaboration with IFES-STEP.

The Centre will continue to organize seminars, roundtables and workshops to discuss issues pertaining to Ghana and Africa's democratic progress and economic development in general and peaceful elections and political succession in particular.

#### Medium to long-term Goals

Our medium to long-term goal is to become a world class non-governmental and non-partisan centre of excellence in research, analyses, documentation, and programming in furtherance of Ghana and Africa's democratisation, peace-building and liberal economic development in Ghana. Accordingly, the Centre will work to consolidate its achievements, helping to construct the infrastructure for the development of democratic governance and liberal economy in Ghana and Africa. This will include programmes:

- ▼ To strengthen the involvement of scholars, policy-makers, and civil society organisations based in the Regional Capitals in the programmes of the Centre;
- ▼ To strengthen collaboration with existing partners, key institutions of democratic governance such as the media, especially National Media Commission (NMC) and Ghana Journalists Association, Parliament, the Judiciary, Electoral Commission and CHRAJ, as well as local civil



society bodies;

▼ To establish a public access library for information resources on democratisation, economic liberalism, peace-building and conflict management;

▼ To develop relations with domestic private sector as a way of strengthening the non-state sector as a whole and enhancing autonomy

and independence; and

▼ To continue to diversify sources of funding, to build an endowment fund for the Centre and explore possibilities for sourcing funds from the domestic private sector as means to enhance sustainability and independence.

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EXECUTIVE SECRETARY

ACCRA,

8th Sept., 2000

Report on Activities for the Year

The year 1999 was an eventful one for the Centre. True to its mission to promote good governance and the development of liberal economic environment, and with the support of its benefactors, the Centre undertook several activities.

#### 1. Consolidation of Democracy Project

With the support of DANIDA, the Centre introduced a year-long project to assist in consolidating democracy in Ghana. The project comprised: (i) the convening of a series of roundtable discussions for stakeholders in Ghana's democracy to conduct critical appraisals of the democratic process; (ii) publishing a quarterly *Democracy Watch* to focus on democratic development, and (iii) the creation of ad-hoc teams in selected regions of the country to monitor and evaluate public projects or works.



Dr. Baffour Agyeman-Duah, Deputy Executive Secretary

(i) Three roundtable discussions were held during the year. On July 7, 1999, Peter Lewis of the American University, USA, led a discussion on "Democracy and Economic Reform in Africa." Using his experience in Nigeria and several other African countries, Lewis questioned the ability of new democracies to meet the demands of economic liberalisation and whether economic performance will influence their survivability. On October 19, 1999, Larry Diamond of Hoover Institution at Stanford University, USA, spoke on "Consolidating and Deepening of New Democracies." The final discussion for the year centred on "Political Parties and Democratic Consolidation in Ghana's Fourth Republic" and was led by K. C. Morrison, a Fulbright Professor at the University of Ghana.

- The maiden issue of the quarterly newsletter Democracy Watch was published in December 1999. This twelve-page publication tracked Ghana's democratic process and highlighted areas of progress, stagnation and retrogression. Articles are invited from wide range of political observers and an Editorial Board at the Centre reviews such articles and prepares them for publication.
- (iii) The implementation of the novel idea of monitoring public works to bring some accountability and transparency was rather slow, perhaps because of its sensitive nature. The Centre had to be cautious not to create any impression of wanting to "police" and "expose" public officials. Happily, the groundwork for implementation has been completed for it to take off early in the coming year.
- 2. The Media and Democracy Project: "Fostering and Consolidating Consensus on Press Freedom in Ghana"

During the year the Centre introduced a program to sensitise the Media on their responsibilities in a democracy as part of preparations for the 2000 general elections. The project also sought to build a consensus on the role of the media in a democracy. With support from CIDA, a national workshop and a series of roundtable discussions were conducted.

A workshop on "Balanced Political Reporting and Democratic Development in Ghana" was held at the Volta Hotel, Akosombo, from 24 to 26 September, 1999. Chairing the workshop was Justice Georgina Wood, a Judge of the Appeals Court, and keynote address was given by Hon. Rebecca Adotey, Deputy Minister for Communication. The thirty-eight participants included representatives from both the private and public print and electronic media, the National Media Commission, the Ghana Journalists Association and CIDA.

A roundtable discussion on Promoting Public Access to Information was held on November 24, 1999. Led by Prof. Kofi Kumado, former Chairman of the National Media Commission and Law professor, discussions centred mainly on the need for the promulgation of a "Freedom of Information Act." In attendance were fifty participants from the Media Houses, Parliament, Judiciary, the political parties, academia, and civil society groups.

## 3. Peace and Security Project: "Peace-Security for Democracy and Development in West Africa"

With full conviction that sustainable democracy and economic development cannot take place without a peaceful and conflict-free environment, the Centre under its Peace and Security Project, organised a three-day international workshop on "Regional Collective Security in West Africa," at the Volta Hotel, Akosombo, from 21 – 24 July, 1999. Part of a three-year project supported by Ford Foundation, the workshop attracted thirty-five participants from eleven countries in the sub-region, USA, and the United Kingdom. Notable among participants were Dr. Abbas Bundu, former ECOWAS Executive Secretary; Gen. Alexandre Diam, Executive Secretary of ANAD; Prof. Robin Luckham of the Institute of Development Studies at the University of Sussex, UK; Dr. Jendayi Fraser of the National Security Council, USA; Maj. Gen. Charles Nelson of the Office of the President, Senegal, and a host of serving and retired high-ranking military officers from Ghana, Benin and Nigeria. Also, present were Dr. Chris Wing and Dr. Akwasi Aidoo of the Ford Foundation office in New York and Nigeria respectively.

As part of the project, the Centre organised a meeting of NGOs and CSOs involved in peace-building and security activities in Ghana, November 30, 1999. The aim was to initiate the building of networking among them, promote cooperation and the exchange of ideas, and the sharing of best practices of peace-building activities. Fifteen organisations from all over the country sent representatives.

### Nation-wide Studies/Research

Four nation-wide studies, supported by various agencies, were undertaken by the Centre during the year in furtherance of the mission to develop databases for good governance.

### 4. Administration of Land and Market Constraints in Ghana

As a follow-up to an earlier study (October 1998) on perceptions of corruption in education and health delivery, the Centre in collaboration with the Institute of Land Management and Development of the Kwame Nkrumah University of Science and Technology, Kumasi, undertook another study on land administration in May-June 1999. The study focused on the perceptions of corruption and the problems

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associated with the acquisition of land and the overall constraints facing land administration in Ghana. In all 1,700 respondents were sampled from all ten administrative regions. The survey was carried out over a six-week period and was supported by DANIDA.

#### 5. Popular Attitudes to Democracy and Markets in Ghana

This study was carried out in July, 1999 in conjunction with the Michigan State University and the American University, both of the USA. The study aimed to find out the attitude of Ghanaians to democracy and market reforms since the Fourth Republic in 1992 and the introduction of the Economic Reform Program in the mid-1980s. The research sampled 2000 respondents from 101 enumeration areas throughout the country and it spanned a period of one month. It was funded by the United States Agency for International Development (USAID) and the National Science Foundation, USA. The findings of the study were the subject of public presentation on 16 November 1999 under the chairmanship of Dr. J. S. Abbey, Executive Director of the Centre for Policy Analysis (CEPA). The findings have been published (CDD Research Paper 2).

#### Governance Studies 6.

Sponsored by CIDA/Ghana, the Centre undertook a study of key institutions of governance in Ghana. The institutions are the Executive, Parliament, Judiciary, Media, National Electoral Commission, Commission on Human Rights and Administrative Justice, National Media Commission and the National Commission on Civic Education. The study involved CDD in-house expertise and ten leading expert consultants on the respective institutions using CIDA's governance performance indicators. It also involved an opinion survey using direct interviews and questionnaire on the eight institutions in Ashanti, Greater Accra, Western and Northern regions. A draft report on each of the eight institutions was compiled and presented to CIDA/Ghana.

### Capacity Building for Institutions of Democracy

To strengthen the capacity of key institutions of democratic governance, the Centre carried out an in-depth review of the performance of Parliament, the Judiciary and the Commission on Human Rights and Administrative Justice. The study involved the development of

concept papers and indicators for reviewing performance with senior consultants/experts followed by a review of the concept papers and draft performance indicators with stakeholder group for the respective institutions. The second phase of the project involved a comprehensive qualitative and quantitative assessment. The final draft report and especially its recommendations will be submitted to a stakeholder's workshop early in 2000. The project was sponsored by the Friedrich Naumann Foundation.

### 8. Diplomatic Briefings

The Centre introduced the Diplomatic Briefing programme during the year as part of its mission to promote dialogue on democracy issues between diplomatic missions in Ghana and the public. Presentations by missions focused on support for good governance, economic development, peace building, and conflict resolution. Three such briefings took place. United States Ambassador Kathryn Dee Robinson made a presentation on American policy of assistance to Ghana on June 17, 1999. Canadian High Commissioner Janet Graham spoke at the Centre on June 24, 1999. The Ambassador of France, Didier Ferrand, also spoke on the evolving French policy in Ghana on July 21, 1999. The briefings attracted a number of Parliamentarians, policymakers, opinion leaders, civil society organisations, academics and the Media. The Diplomatic Briefings programme was sponsored by the Centre.

### Training Workshops and Seminars

A number of training workshops and seminars were organised during the year under review. Among them were the following.

### 9. Community-Based Organisations Workshop

A workshop for community-based women organisations was held in Kumasi, in May 1999. The thirty-five participants were drawn from the five regions of Brong Ahafo, Central, Eastern, Greater Accra and Western. The objective was to strengthen the efficacy of CSOs as key players in the democratic process at the national and sub-national levels. Topics treated included: alternative dispute resolution mechanisms, basic bookkeeping, strategic planning, communication strategies, methods of making effective community demand on District Assembly/national resources, the rights of women, introduction to basic laws such as the 1992 Constitution, the Interstate Succession Law and the Children's Bill. This project was supported with a sub-grant from CDD-London.

#### Transparency International Workshop for Chapters-in-Formation 10.

In June 1999, the Centre played host to the Transparency International, Berlin, Germany. The organisation held a three-day capacity building workshop for local chapters in West Africa and the Caribbean. Participants were from Mali, Liberia, Guinea, Nigeria, Cote d'Ivoire, Botswana, and Jamaica, Madagascar, Germany, and Haiti.

#### Workshop on Fiscal Decentralisation and Sub-National Finance 11.

From October 1998 to March 1999, the Centre completed a six-month study of Fiscal Decentralisation and Sub-national Finance in Ghana as part of a six-nation study in Africa sponsored by the World Bank, USAID, CIDA and DANIDA. The Ghana study involved six districts (Accra Metropolitan; Cape Coast and Tamale municipalities; Tano, Asante-Akim North and Suhum-Kraboa-Coaltar districts). As part of the project, the Centre organised a workshop at the Coconut Grove Hotel, Elmina, from 17 - 19 September, 1999, to provide a forum for stakeholders to review and discuss the findings. More than sixty participants were in attendance from the six participating District Assemblies, the Ministry of Local Government and Rural Development, Ministry of Finance, representatives from the Head of Civil Service, the Finance and Public Accounts Committees of Parliament and the donor community. Hon. Kwamena Ahwoi, Minister for Local Government, addressed the workshop.

#### 12. Seminar on Combating Corruption

In collaboration with the Centre for Intellectual Renewal based in Kumasi, the Centre organised a seminar on "Corruption and Culture" at the Lavikus Hotel in Kumasi on October 15, 1999. Chaired by the Akyempimhene of Kumasi, Nana Dr. Osei Tutu, the seminar discussed some presentations by Prof. Larry Diamond of the Hoover Institution, U.S.A., Dr. Kofi Effa Ababio, Protestant Chaplain of KNUST, and Mr. I. K. Gyasi, former Headmaster of the Ahmadiya Secondary School. The program was attended by more than seventy participants.

Workshop on The Citizenship and Immigration Bills, 1999

Under the CIDA/Ghana sponsored project entitled "Enhancing Civil Society Interface with Parliament and Involvement in the Legislative Process," the Center organized a three-day workshop on the Citizenship and Immigration Bills of 1999 at the Coconut Grove Hotel, Elmina, from 22 to 24 October, 1999. Twenty-eight participants attended including the chairman and members of the Parliamentary Committee on Constitutional, Legal and Parliamentary Affairs, officials of the Ghana Immigration Service, President of the Ghana Bar Association, former Supreme Court Justices, academics and civil society organisations.

#### 14. CDD Roundtable Discussions

One of the popular programmes at the Centre during the year was the occasional roundtable discussion on topical issues of democracy in Ghana in particular and Africa in general. A number of distinguished personalities led discussions on such topics at the Centre. Among them were the following:

Dr. Baffour Agyeman-Duah, Deputy Executive Secretary of the Center, gave a presentation on the "Nigerian Elections of 1998/99," March 16, 1999, following his three-month election monitoring work in that country. The programme was chaired by Prof. E. Gyimah-Boadi.

Ms. Lauren Morris Maclean, a doctoral candidate of the University of California, Berkeley, USA., discussed her research paper on "Coping with Crisis: The Politics of Social Safety in Rural Ghana," May, 1999.

Prof. Richard Joseph of the Department of Political Science, Emory University, Atlanta, USA, made a presentation on "The New Governance Agenda for Africa," May 20, 1999

Prof. Michael Bratton of the Michigan State University, USA, led a discussion on "Elections in Africa," July 15, 1999. Specific to his discussion was the issue of partisan local level elections and how this could consolidate democratic rule in Africa. Dr. K. Afari-Gyan, Chairman of the National Electoral Commission chaired the discussion.

Dr. P. E. Bondzie-Simpson, Barrister/Solicitor and Lecturer at the Ghana Law School led a review of the proposed "Ghana Political Parties

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Bill of 1999," September 22, 1999. The discussion was held at the request of the Parliamentary Committee on Constitutional and Legal Affairs and was chaired by Justice V.C.R.A.C. Crabbe, a former Supreme Court Justice and currently the sole Law Reforms Commissioner.

Mr. Sam Okudzeto, former president of the Ghana Bar Association led a review of the proposed "Citizenship and Immigration Bills of 1999, October 21, 1999. The discussion was chaired by Justice G. E. K. Aikins, former Attorney General and a retired Supreme Court Judge and was held at the request of the Committee on Constitutional, Legal and Parliamentary Affairs of the Parliament and was sponsored by CIDA.

Prof. William Reno of Northwestern University, USA, made a presentation on "Political Economy of War in West Africa," December 14, 1999. In attendance were several officers of the Ghana Armed Forces and other security agencies, Parliamentarians, academics and opinion leaders.

#### Publications

Five publications were launched by the Centre in 1999.

### Report of the Board of Governors



William A. Yeboah, Treasurer

he Board of Governors present the audited financial statements of the Centre for Democracy and Development, Ghana (CDD) for the year ended 31st December, 1999.

#### FINANCIAL STATEMENTS AND DIVIDEND

The results for the period are as set out in the attached financial statements.

#### NATURE OF BUSINESS

There was no change in the nature of business of the organisation for the year under review. CDD is registered as a company limited by guarantee.

CDD is donor funded and its principal objectives are:

- ♦ To research on economic, social and political development in Ghana and Africa;
- To disseminate findings on such research;
- ♦ To promote democratic development in Ghana and Africa.

The Governors considered the state of affairs of the centre to be satisfactory.

# CDD-GHANA

## Annual Report, 31st December 1999

Included in this report is financial details for the year ended 31st December 1999, extracted from the audited financial statements. The audited financial statements may be obtained from the Treasurer of the Centre.

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ACCRA,

8th Sept... 2000

# REPORT OF THE AUDITORS TO THE MEMBERS OF CENTRE FOR DEMOCRACY AND DEVELOPMENT

We have audited the financial statements, which have been prepared in accordance with International Accounting Standards. We have obtained all the information and explanations we required.

#### Respective Responsibilities of the Board of Governors and Auditors

These financial statements are the responsibility of the Centre's Board of Governors. Our responsibility is to express an opinion on these financial statements based on our audit.

#### Basis of Opinion

We conducted our audit in accordance with International Standards on Auditing. These standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Board of Governors as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

#### Charges Under Negotiation

The Centre originally served as the regional office of the Centre for Democracy and Development in London, a United Kingdom registered charity. In connection with the establishment of the office, the Centre raised ascharge of ¢74,976,750 (USD21,150) on the London registered charity. This charge is currently under negotiation. Should there be no agreement on this charge then, the excess of expenditure over income would have been understated by the amount in question.

# CDD-GHANA

Annual Report, 31st December 1999

#### Opinion

In our opinion, proper books have been kept and except for the matter referred to above, the financial statements which are in agreement therewith, comply with the Companies Code, 1963 and give a true and fair view of the financial position of the Centre at 31st December 1999 and of the results of its operations and cash flows for the year then ended.

CHARTERED ACCOUNTANTS 2ND FLOOR, MOBIL HOUSE LIBERIA ROAD P. O. BOX 242

ACCRA

15th Sept. , 2000

Income and Expenditure Account

Note

12 mths

6 mths

to 31/12/99

to 31/12/98

¢'000

¢'000

INCOME

Specific Grants

Other Income

Other Grants and Donations

3

873,075

115,037

7,439

48,505

4

98,737

163,542

**EXPENDITURE** 

Project Costs

Administrative Costs

792,264 520,122 101,183

107,592

1,312,386

979,251

208,775

Excess of Expenditure over Income

transferred to Accumulated Fund Account

(333,135)

(45, 233)

=====

## **Accumulated Fund Account**

to	12 mths 31/12/99to 31/12/98	6 mths
	¢'000	¢'000
Balance at 1st January	(45,233)	-
Excess of expenditure over income for the period	(333,135)	(45,233)
Balance at 31st December	(378,368)	(45,233)
		=====

## Balance Sheet

	Note		999	1998 ¢'000
FIXED ASSETS	7	157	,560	34,032
INVESTMENTS		704	,500	-
CURRENT ASSETS				
Debtors	5	129,029	19,151	
Bank and Cash balances		316,532	25,263	
		445,561	44,414	
CURRENT LIABILITIES				
Creditors	6	1,492,334	123,679	
NET CURRENT LIABILIT	TIES	(1,04	(1,046,773)	
		(184	,713)	(45,233)
DEFERRED INCOME	9	(49	,378)	*-

## CDD-GHANA

Annual Report, 31st December 1999

LONG TERM LOAN

12

NET (LIABILITIES)

(24,961)

(45,233)

(259,052)

(45,233)

REPRESENTED BY:

ACCUMULATED FUND

(378, 368)

(45,233)

INSTITUTIONAL FUND

119,316

(259,052)

(45,233)

Lewall- Meally

GOVERNORS

### **Publications 1999**

TITLE	AUTHOR	ISBN No.	PUBLICATION DATE
Critical Perspectives No. 1		202211110	TOBLICATION DATE
The Ghanaian Judiciary and the 1992 Constitution: A Problem of Asymmetrical Jurisprudence	H. Kwasi Prempeh	9988-0-0072-3	January 1999
Critical Perspectives No. 2: Reforming the Political Kingdom: Governance and Development in G Ghana's Fourth Republic	Richard Sandbrook & Jay Oelbaum 'hana's	9988-0-0073-1	June 1999
TITLE	AUTHOR	ISSN No.	PUBLICATION DATE
Briefing Paper Vol. 1 No. 1:			
The Nigerian Elections Briefing paper Vol. 1 No. 2:	Baffour Agyeman-Duah	0855-400	April 1999
The Politics of Poverty Alleviation in Ghana	Lauren Morris MacLean		July 1999
Briefing Paper Vol. 1 No. 3: Mainstreaming the Participation			
of Women in Public Life Briefing Paper Vol. 1 No. 4:	Ken Attafuah		August 1999
Democracy and Economic Reform in Africa	Peter Lewis	9	November 1999

TITLE Research Paper No. 1	AUTHOR	ISBN	PUBLICATION DATE
Public Perception of Corruption in the Delivery of Health and Education	E. Gyimah-Boadi C.B. Wiafe-Akenteng Essuman-Johnson	9988-7969-0-0	July 1999
Research Paper No. 2: Popular Attitudes to Democracy and Market Reforms in Ghana	CDD-Ghana		
Conference Proceedings	CDD-Ghana	9988-7969-0-0 ISBN	November 1999  PUBLICATION DATE
Balanced Political Reporting and Democratic Development in Ghana	CDD-Ghana	9988-7969-2-7	December 1999
Democracy Watch Vol. 1 No. 1	CDD-Ghana	ISSN 0855-417X	December 1999

