

ANNUAL REPORT

FOR THE YEAR ENDING

2006

The Ghana Center for Democratic Development (CDD-Ghana) is an independent, nonpartisan and nonprofit research-based and policy-oriented think tank in Accra, Ghana. CDD-Ghana is dedicated to the promotion of democracy, good governance and the development of a liberal political and economic environment in Ghana in particular and Africa in general.

CDD-Ghana conferences, workshops, research, publications and other programs are intended to enhance the democratic content of public policy and to advance the cause of constitutionalism, individual liberty, the rule of law, and integrity in public life.

ABOUT THE CENTER

CDD-Ghana is a leading independent think tank in Ghana. It was established in July 1998. The Center's mission is to promote democracy, good governance and the development of liberal economic openness in Africa.

This mission is pursued through:

- ◆ Research and publication on issues relating to democracy, good governance and liberal economic reform;
- ◆ The monitoring, analyzing and documentation of the progress of democratic development in Ghana and Africa;
- ◆ The promotion of transparency, accountability and integrity in the exercise of administrative and political discretion, and in the allocation and use of public resources;
- ◆ The promotion of access to information and data relating to matters of public interest;
- ◆ The provision of training to and networking with key public and civic institutions of democratic governance;
- ◆ The defense of operational autonomy and helping to strengthen the oversight capabilities of public and private watch-dog institutions; and
- ◆ The promotion of peace-building and democratic conflict management in Ghana and the West Africa sub region

The Center engages in activities that shape and influence policy discourse and formulation in democratic development, good governance, peace and security, human rights and corporate governance in Ghana. The Center organizes training for senior government officials, policy makers, civil society leaders and the private sector. The Center also conducts high quality research on matters relating to governance.

CONTENTS

Board of Governors, Officials and Registered Office	1
List of Acronyms	2
Board of Governors	4
Report of the Chairman of the Board of Governors	7
Executive Secretary's Report	13
Report of the Board of Governors	27
Report of the Auditors	29
Income and Expenditure Account	31
Balance Sheet	32
Cash Flow Statement	33
Notes forming part of the Financial Statements	34

BOARD OF GOVERNORS

Kwasi Abeasi (Chairman)
Emmanuel Gyimah-Boadi (Executive Secretary)
Baffour Agyeman-Duah
Audrey Gadzekpo
Jane Naana Opoku-Agyeman
Henry Kwasi Prempeh
William Asiedu Yeboah (Treasurer)
Justice Striggner-Scott
Angela Mornah Dormakyaareh
Seth K. Dei (*Appointed: 24/02/2006*)
Kwesi Yankah (*Resigned: 31/05/2006*)

REGISTERED OFFICE

95 Nortei Ababio Loop
North Airport Residential Area
P. O. Box LG404, Accra-Legon
E-mail: info@cddghana.org

AUDITORS

KPMG Chartered Accountants
13 Yiyiwa Drive
Abelenkpe
P. O. Box 242
Accra, Ghana

BANKERS

Standard Chartered Bank (Ghana) Limited

SOLICITORS

JOpoku Boateng
124/3 Mary Dee House
Subukwe Road, Farrar Avenue
P. O. Box C1967
Cantonments, Accra

LIST OF ACRONYMS

AB	Afrobarometer
AU	African Union
APRM	Africa Peer Review Mechanism
CDP	Consortium for Development Partnership
CHRAJ	Commission for Human Rights and Administrative Justice
CIDA	Canadian International Development Agency
CLARA	Commonwealth Association of Legal Reform Agencies
CSO	Civil Society Organizations
CODEO	Coalition of Domestic Election Observers
CWM	College of William and Mary
CSVr	Center for the Study of Violence and Reconciliation
DANI DA	Danish International Development Agency
DfID	Department for International Development, United Kingdom
EPIC	Electoral Processes and Information Collection
FNF	Fredriech Naumann Foundation, Germany
GAF	Ghana Armed Forces
GAIT	Government Accountability Improves Trust
GAPVOD	Ghana Association of Private Voluntary Organizations In Development
GI	Ghana Integrity Initiative
GJA	Ghana Journalists' Association
GLFSF	Ghana Land and Forestry Support Facility
G-RAP	Ghana Research and Advocacy Program
GTZ	German Technical Co-operation
IAA	Institute of African Affairs
ICTJ	International Centre for Transitional Justice
IDASA	Institute for Democracy in South Africa
IDEA	International Institute for Democracy and Electoral Assistance
IDEG	Institute for Democratic Governance
IDEP	Institute for Economic Development and Planning, Ghana
IFES	International Federation of Electoral Systems, USA

LIST OF ACRONYMS

MOLG	Ministry of Local Government
MP	Member of Parliament
MSU	Michigan State University, USA
NOCE	National Commission on Civic Education
NDI	National Democratic Institute
NED	National Economic Dialogue
NEPAD	New Partnership for African Development
NGP	National Governance Program
NLC	National Labour Commission
NRC	National Reconciliation Commission
ODI	Overseas Development Institute
OSI WA	Open Society Initiative for West Africa
PEF	Private Enterprise Foundation
PAS	Program of African Studies
RAVI	Rights and Voice Initiative
RAO's	Research and Advocacy Organizations
RTD	Round Table Discussions
SFO	Serious Fraud Office
SIDA	Swedish International Development Agency
UNECA	United Nations Economic Commission for Africa
UNDP	United Nations Development Program
USAID	United States Agency for International Development
USIS	United States Information Service
WANT	West African Network of Transitional Justice
WFD	Westminster Foundation for Democracy
UNDP	United Nations Development Program

STATEMENT OF THE CHAIRMAN OF THE BOARD OF GOVERNORS

The Ghana Center for Democratic Development (CDD-Ghana) continued with its work to promote democracy, good governance, transparency and public accountability in Ghana and Africa in 2006. It gives me great pleasure to highlight a few of the Center's major programs and activities in the year.



Mr. Kwasi Abeasi

The Center supported the national reconciliation process by conducting a nation-wide opinion survey of victims of past human rights abuses perpetrated by the state or in the name of the state. This research was conducted subsequent to the work of the National Reconciliation Commission to assess the progress made towards reconciliation. The findings of this survey were presented in a publication, launched at an event in Takoradi, and then widely distributed to the victims, other stakeholders and the general public.

The Center facilitated the promotion of Non-Custodial Sentencing (alternative methods of punishing offenders without resorting to imprisonment including the use of community sentences). The Center facilitated a multi-stakeholder review of existing opportunities for promoting non-custodial sentencing in Ghana. A communiqué signed by participants drawn from relevant institutions and agencies of the Criminal Justice System including the Ministry of Interior, the Ghana Prisons Service and the Attorney General's Office, recommended government corrective action in a number of specific areas. At the request of Government, the Center organized a two-day retreat to harmonize the various draft proposals on non-custodial sentencing and develop a Plan of Action aimed at developing draft sentencing guidelines. CDD was drafted to serve on the inter-agency committee tasked to develop the guidelines in the next year.

Under the CDD/USAID "*Promoting and Protecting the Rights of the Disabled*" project, the Center carried out a number of activities to support disability advocacy organizations and promote the passage of the Disability legislation. After the passage of the Act, CDD/USAID/GFD on World Disability Day, organized a stakeholders' forum where experts pointed out the provisions in the Act that are implementable in the immediate, medium and long term. The Center also embarked on a number of activities to enhance the participation of persons with disabilities in the 2006 District Assembly and Unit Committee elections as poll monitors and candidates. Consequently, a research to deepen the understanding of disability issues and the cost implications of the Disability legislation was completed.

In 2006, the Center intensified its focus on deepening decentralization and strengthening local government. In collaboration with the Friedrich Naumann Foundation (FNF), it created platforms for stakeholders to review the progress of the decentralization process in Ghana. These forums generated submissions for legal reforms to enhance the flexibility and efficiency of local government elections and structures, as well as a reduction in the size and quorum requirements of the various local government structures, in particular the Unit Committees.

Furthermore, the Center conducted a research on district level revenue mobilization using the Cape Coast Municipal Assembly as a case study.

The research highlighted the importance of street naming and house numbering in the districts in order to improve revenue generation at the local level. The results of the research were later disseminated at a stakeholders' workshop in Cape Coast.

As part of its mission to promote election transparency and fairness, the Center deployed fifty-five persons throughout the country to observe the electoral processes leading to the District Assembly and Unit Committee Elections in September 2006. The observers monitored the pre-election environment, Election Day activities and the post-election atmosphere in selected Districts across the country. The observers' reports generally commended the Electoral Commission for a professionally well-managed election, while regretting the low turnout of the electorate and the continued partisan influences on local elections.

The Center, in collaboration with USAID, initiated a two-year parliamentary strengthening program to help build the technical capacity of Parliament and its permanent departments. As part of the many activities planned under the project, the Center instituted a bi-annual meeting between civil society experts and MPs of selected committees of Parliament to serve as a platform to expand MPs' access to independent sources of information. Additionally, the Center began to workout elaborate plans to help build the capacity of the Library and Research and Public Affairs Departments of Parliament. It also initiated plans to help Parliament to establish its own legislative office.

On Africa Union Day, May 25, the Center coordinated the global release of findings of the 18-country Afrobarometer Round 3 survey. The release was planned to coincide with the celebration of the AU Day, in order to project the voices and opinions of ordinary Africans on issues of governance and the state of their economies. It contributed to the debate on the way forward for Africa in the 21st Century. The Center played an active part in the discussions to reorganize the Afrobarometer Network and planned ahead of the fourth round of surveys in 2007/2008.

As in the previous years, the Center organized many well received and well patronized conferences, roundtable discussions and seminars. For example, it collaborated with the National Labour

Commission to hold a roundtable discussion on the theme “*Making the Labor Act Work: The Role of Employers and Workers*” in Accra. The discussions brought into sharper focus the role of the Labour Commission and its social partners in ensuring harmonious industrial relations for national development.

The Rt. Hon. Peter Ala Adjetey delivered the second CDD Annual “*Kronti ne Akwamu*” (Democracy and Governance) Lecture at the British Council Hall on August 31. Hon. Adjetey spoke on the topic: *Reflections on the Effectiveness of the Parliament of the 4th Republic of Ghana*. The lecture reviewed the performance and challenges of the Fourth Republican Parliament, and criticized the constitutional bottlenecks that prohibit Parliament from debating matters involving the expenditure of public funds without a request from the President.

International Engagements

CDD continued to play an active role in its international networks in 2006, notably the Network of Democracy Research Institutes (NDRI), the Africa Transitional Justice Research Network (ATJRN), the secretariat of the International Advisory Committee for the Community of Democracies (CoD), and the Global Network of Local Governments Network (GNLG). The Center also did consultancy work for the UNDP in assessing the impact of donor assistance to the 2005 elections in Tanzania.

The Center received a steady stream of delegations and visiting dignitaries, including: senior local government officials from Sierra Leone; CARE International staff from its Africa offices; delegates at the FNF regional conference in Accra; a 3-person Zimbabwean delegation, including the Justice Minister; two government ministers and 10 senior journalists from Tanzania sponsored by UNDP-Tanzania and the Government of Tanzania; the new IMF Resident Representative in the CDD conference room; a 4-person delegation from the Nigerian Presidency studying Ghana’s institutional and legal framework for the management of intra-ethnic, inter-ethnic and cross-cultural relations; a Canadian High Commission delegation in the country to study “Risks associated with public sector reform, corruption and elections in Ghana”; and a group of students and faculty from Michigan State University.

Institutional Developments

Mr. Seth Dei, Director of Blue Skies and former CEO of Lease Afrique joined the governing council of the Center. Mr. Eric Boateng, former UNDP program officer was appointed as Head of Programs in May. Mr. Peter Owusu-Donkor was confirmed as Deputy Head of Programs. Harrison Belley joined the Center as Program Officer. Dr Kwadwo Appiagyei Atuah of the Faculty of Law,

University of Ghana joined the Center on a part time basis. Abigail Gyimah was appointed Program Officer; and Nathaniel Ofei was appointed Publications Officer. Louis Boakye resigned from the Center.

Mrs. Olivia Takyi De-Graft, head of CDD's finance and administration, gained membership of the Institute of Chartered Accountants of Ghana. Kojo Asante attended a three-month course on the governance and environmental democracy in UK under a British Chevening Scholarship.

The Center was highly privileged to have hosted the following senior visiting and research associates:

- ◆ Prof. Wisdom Tetteh, Calgary University, Canada.
- ◆ Prof. Ato Quayson, Center for Diaspora and Transnational Studies, University of Toronto, Canada.
- ◆ Dr Buntu Siwisa, Political Scientist from Nelson Mandela University and IDASA.

The Center also hosted junior researchers and interns from different institutions both foreign and domestic, including:

- ◆ Augustin Diz – University of Pennsylvania, USA.
- ◆ Abigail Gyimah – University of Ghana.
- ◆ Amanda Coffie – Brock University, Canada.
- ◆ Awo Tiwaa Osei-Antoh – University of Chicago, USA.
- ◆ Candice Callender – Carleton University, Canada.
- ◆ Carolyn Tan – Yale University, USA.
- ◆ Christopher Woledzi – University of Ghana.
- ◆ George Ofosu – University of Ghana.
- ◆ Jennifer Reddy – University of Calgary, Canada.
- ◆ Jessica Vernon – Stanford University, USA.
- ◆ Kristin Connor – New York School of Law, USA.
- ◆ Katrina Neubauer – George Washington University, USA.
- ◆ Mark Lieber – Stanford University, USA.
- ◆ Owen Giddings – Seton Hall University School of Law, USA.
- ◆ Justine M. Davis – Elon University, USA.
- ◆ John Bazal – University of Kansas, USA.
- ◆ Rebecca Hosker – Carleton University, Canada.
- ◆ Benjamin Jonas – University of Pretoria, South Africa.

- ◆ Sarah Cannon – Yale University, USA.
- ◆ Yvonne Kramo – University of Sheffield, UK.

A Note of Appreciation

I am pleased to acknowledge the partnerships, collaboration and sponsorship the Center received from the following institutions: G-RAP, USAID, APR, FNF, NRC, CSVN, IDASA, MSU, ODI, FAO, WILDAF, Kofi Annan International Peace Keeping Center, Community of Democracies (CoD), Africa Partnership Initiative of the German Federal President, the British Council, NDI, IDEA, GTZ, CHRAJ, SFO, MoFEP, FK through IDASA, Parliament of Ghana, the GAF etc.

CDD-Ghana acknowledges with deep gratitude, the support and collaboration it enjoyed in the past year from all its sponsors, partners, stakeholders and the media in the successful execution of its programs.

We look forward to fruitful collaborations in 2007 in our common quest to sustain democracy in Ghana.



CHAIRMAN

ACCRA,

September 2007

THE EXECUTIVE DIRECTOR'S REPORT

Introduction

In 2006, the Ghana Center for Democratic Development (CDD-Ghana) expanded many of its existing programs and established new collaborations with partners around the world to strengthen Ghana's democracy. In preparation for Ghana's celebration of its fifty years of independence, the Center has conducted many programs and published reports about the challenges facing the country moving forward in addition to building upon its successes through various projects designed to strengthen the commitments the government and its people have made towards democratic progress.



Prof. Gyimah-Boadi

The following briefly summarizes some of CDD-Ghana's programs and activities in the past year. They show the diversity of projects CDD supports in order to achieve its mission goals to advance the cause of democracy in Ghana and Africa.

Transitional Justice Program

Activities undertaken under the Center's Transitional Justice and national reconciliation programs included:

- A launch/dissemination workshop on the Center's research publication on victims of past human rights abuses two years after the NRC public hearings were held in Takoradi on August 10.
- The CDD-Ghana/Civil Society Coalition collaborated with ICTJ to provide technical and logistical assistance to the Government Committee working on the implementation of the NRC commitment to pay reparations to victims of past human rights abuse and undertake security sector and pro-human rights institutional reforms.
- CDD-Ghana entered into a contractual arrangement with CSVR and the American Association for the Advancement of Science (AAAS) to participate in research, information and experience sharing on transitional justice in Africa under the African Transitional Justice Research Network (ATJRN). Part of CDD-Ghana's obli

gation as a part of the project was to provide inputs into and help produce the ATJRN newsletter.

- ✿ CDD-Ghana attended and made a presentation on the Ghanaian experience with transitional justice at the first Steering Committee meeting of the ATJRN and a workshop organized in Liberia by the network, which was planned to coincide with the June 2006 inauguration of the Liberian Truth and Reconciliation Commission.
- ✿ CDD-Ghana hosted a mini international conference/workshop of the research team for the project; “Victims’ Responses to Transitional Justice: A Comparative Study in West Africa” in Accra on December 18-20.

CDD-USAID Parliamentary Support Program II

Following approval of the CDD-Ghana Phase II proposal for the USAID-sponsored parliamentary strengthening program and the signing of a two-year contract, the Center embarked on inception and stakeholder buy-in activities.

These programs included a Civil Society Organization(CSO)/Donor meeting at the CDD-Conference Room to discuss the idea of setting up a structure for CSOs/Donors to coordinate parliamentary support activities as part of the preparations for the USAID program. Other Activities undertaken under the project include the following:

- The Center organized a training session with the Research Department of Parliament to restructure the questionnaires they had developed to track the performance of the Public Accounts Committee of Parliament.
- The Center held a workshop at Dodowa for the Parliamentary Press Corps on how to use the media more effectively to inform the public about the work of Parliament.
- The Center promoted and participated in a video conference between the Parliament of Ghana (support staff Research and Library, MPs) and counterparts in the UK Parliament.
- CDD-Ghana offered a variety of capacity enhancement training in research methods to the staff of Parliament’s research department.

- The bi-annual meeting of the Parliamentary Committee on Subsidiary Legislation and Constitutional, Legal and Parliamentary Affairs took place on July 17 in the Center's Conference Room. Hon. Osei-Ameyaw and the three Consultants attached to the project chaired the program - Dr. Ebow Bondzie-Simpson, Prof. Kofi Quashigah and Dr. Audrey Gadzekpo - made short presentations.
- The Committee on Employment, Social Welfare and State Enterprises bi-annual meeting took place on September 27 at the Center's Conference Room under the chairmanship of Hon. Paul Okoh. Three consultants hired for the Committee, namely Mr. Brian Sapati, Mr. Wiafe Akenten, and Mr. Austin Gamey presented papers on state enterprises, the Disability Act and the National Labour Act respectively.
- CDD-Ghana convened a meeting on October 11 to review a proposed common set indicators designed to be acceptable to Parliament in order to assess the performance of Ghana's Parliament under USAID and other donor-supported projects.
- A one-day training workshop for the Research Department was held on October 18 at the Center's Conference Room.
- The Center also organized a National Forum on the National Labour Act with the Committee on Employment, Social Welfare and State Enterprises at the Teachers' Hall on November 9.
- CDD-Ghana organized a District Forum in Ho in the Volta Region for the Committee on Employment, Social Welfare and State Enterprises to meet with the Ho District Assembly.

CDD-USAID Disability Project II

CDD-Ghana's proposal to USAID to undertake Phase II of the project - *Promoting and Protecting the Rights of the Disabled* - was approved in the latter part of the year. The project will enable the Center to support disability advocacy organizations, promote the implementation of the legislation and to monitor compliance with the Bill (when passed). It will also enhance the participation of the disabled in the district level elections. Among others, activities undertaken under the project include:

- Extensive networking with the Ghana Federation of the Disabled and other CSOs working on disability issues as well as the Ministry of Employment and Social Welfare to push for the passage of the Disability legislation. This included collating expert and stakeholder comments on the new Disability Bill, compiling a memo of critical commentary and proposed modifications and additions and submitting it to the Parliamentary Committee on Social Welfare in addition to other parliamentary leaders. The Center also held a press conference to highlight the shortcomings in the draft Bill and recommend changes and additions suggested by key non-state stakeholders and CDD-Ghana experts.
- Celebrating the passage of the Bill by Parliament on May 26 by holding a joint press conference with the Ghana Federation of the Disabled (GFD).
- Embarking on a number of activities to enhance the participation of persons with disabilities (PWDs) in the 2006 District Assembly and Unit Committee elections as poll monitors and candidates.

Disability Research

The research to deepen understanding of disability issues and the cost implications of the Disability legislation was completed. The research conducted by Dr. Ama De-Graft of Cambridge University is being edited to be published as a *Briefing Paper*.

Afrobarometer

CDD-Ghana continued to play its role as a core partner of the Afrobarometer as well as its management role for five countries (Cape Verde, Nigeria, Mali, Senegal, and Benin) in the sub-region. In addition to their continued leadership, the Center promoted the following projects and activities:

- ✿ CDD-Ghana coordinated the Global release of the Afrobarometer Round 3 and hosted the release in Accra on May 24.
- ✿ CDD-Ghana attended the Afrobarometer management meeting at Cape Town from March 8 – 13.
- ✿ A CDD-Ghana team visited Addis Ababa in May to explore the possibility of undertaking an Afrobarometer survey in Ethiopia.

- * CDD-Ghana conducted an Afrobarometer fundraising mission in Holland in April and presented AB findings at the Africa Day event at The Hague.
- * CDD-Ghana hosted a meeting of the Afrobarometer Executive Committee in Accra from September 25-27 to review plans for reorganization and Africanization of the Afrobarometer. CDD-Ghana remains a core partner and E. Gyimah-Boadi is expected to assume the position of Executive Director for Afrobarometer effective January 2008.
- * The Center co-led the Afrobarometer funders roundtable discussion in Stockholm, Sweden on October 26-27.
- * The Center coordinated successful Afrobarometer outreach programs in Nigeria, Senegal and Mali.
- * The Center coordinated preparations for Nigeria Afrobarometer Round 3.5. This involved inducting Prof Victor Adetula of the University of Jos (A Professor of International Relations & Development Studies into the role (and to take over from Prof Alemika also of University of Jos, Nigeria) as the lead National Investigator for the Nigeria Afrobarometer starting with the 3.5 survey to be conducted in 2007.

CDD/NGP/UNDP Collaborative Projects

The Armed Forces Public Relations Directorate and Ghana Film Institute team concluded the video interviews and final production of the Civil-Military Relations Documentary.

With regards to the Ghana Armed Forces Training Curriculum Development, the Center's experts reached an agreement with the Education Unit of the Ghana Armed Forces on the level of recruits' training at which the revised draft curriculum was to be applied.

CDD-Ghana completed the manuscript on governance in Ghana and reported to NGP/UNDP. While much of this activity was pre-financed by CDD-Ghana, the NGP failed to pay the monies due to CDD-Ghana and many enquiries on the subject yielded no positive response.

District Level Election Monitoring

- * CDD-Ghana deployed 50 monitors and observers for the local elections in September. A Round Table Discussion on the "Reflections on the District Assembly and Unit Committee Elections of September 2006" was held at the CDD-Ghana Conference Room on November 30.

- ✿ The Center also monitored and observed the Offinso South bye-election held on October 24.

Rights And Voice Initiative (RAVI)

- ✿ As one of the four-member consortium to manage funds for RAVI activities, CDD-Ghana participated actively in management committee meetings of RAVI.
- ✿ The Center participated in the facilitation of a week orientation program for RAVI. Grant Partners meetings were held in Kumasi in June and in Ho in September 2006.
- ✿ Upon the request of the RAVI secretariat, CDD-Ghana assisted the Ghana Federation of the Disabled (GFD) to revise its work plans and programs on disability advocacy issues to reflect the post-passage phase of the Disability Act.

Ghana Research and Advocacy Program(G-RAP)

The Center also played an active role in G-RAP activities: As a member of the steering committee of the Research and Advocacy Organizations (RAOs), CDD-Ghana made a lead presentation on the Freedom of Information Bill at the RAOs convention held at the M-Plaza Hotel on October 11-12. The Center was also part of the press conference team for the convention.

CDD-FNF Collaboration

- ✿ CDD collaborated with FNF to hold a workshop in Cape Coast on the theme “Strengthening Metropolitan/Municipal/District Assembly Accountability.” It created a platform for stakeholders to review the progress of the decentralization process in Ghana and discuss ways to facilitate its implementation.
- ✿ CDD collaborated with FNF to hold a round table discussion on “Advocacy for legal reforms to enhance flexibility and efficiency of local government elections and structures” at the CDD Conference Room on June 19. The RTD provided a platform to advocate for a reduction in the size and quorum requirements of the various local government structures (particularly the Unit Committees), and the liberalization of the mounting of platforms for electoral campaigns.
- ✿ The Annual Liberal Lecture on the theme “Is Ghana Ready for Subsidiarity?” was held on June 22. Prof. Wisdom Tettey, University of Calgary in Canada and Visiting

Fellow at the Center presented his paper. Mrs. Esther Offei-Aboagye of the Institute of Local Government Studies was the discussant.

- Research work was completed on the theme: “Enhancing District Level Revenue Mobilization.” The study area was the Cape Coast Municipality. A dissemination workshop on the resultant research report and critical comments by Dr Buntu Siwisa of CDD and a representative of the Ministry of Finance was held at Elmina on October 17. It was chaired by the Central Regional Minister – Hon. Nana Ato Arthur.

CDD-CHRAJ Collaboration

CDD worked closely with CHRAJ to develop and promote the adoption of the (draft) public official conflict of interest prevention guidelines. This culminated in the national launch of CHRAJ's Guidelines on Conflict of Interest on December 6 to assist public officials identify, manage and resolve conflicts of interest

The Center set up a committee of experts (Task Force) to review Ghana's laws on Non-Custodial Sentencing(NCS) and recommend reforms based on international best practices.

The first RTD of the task force was held at CDD conference room on July 28. And, at the request of the Minister of Interior and Ministry of Interior, and with funding from G-RAP, CHRAJ and the Attorney General's Office, CDD organized a 2-day retreat to harmonize and consolidate the various draft proposals on NCS and related issues on November 3-4 at Agona Swedru. A Technical Committee and a Plan of Action Committee were formed at the closing session of the retreat to oversee the effective implementation of the proposals.

CDD/WILDAF Collaboration

CDD facilitated a 3-day training workshop for WILDAF on Coalition Building, Networking, Advocacy and Lobbying as part of WILDAF's EU sponsored program to promote the participation of women in governance.

ODI-CDD Collaboration

CDD collaborated with ODI to evaluate Ghana's Multi Donor Budget Support (MDBS). It involved provision of logistical support to the team. The CDD Executive Director was responsible for the research and analysis of the political economy aspects of the project and plans to present the findings of the report at a conference in 2007.

CDD/Community of Democracies (CoD) Collaboration

As part of the technical secretariat of the Community of Democracies (CoD), CDD produced reports (based on desk research) assessing the status of democracy in nine African countries and their suitability for inclusion in the next CoD conference in Mali. Professor H. Kwasi Prempeh represented CDD at the meeting of the Expert Panel of the CoD in Berlin in November to review the country reports and make final recommendations on countries to be invited as full members or observers or to be dis-invited to the Mali conference.

CDD/FAO Collaboration

CDD was commissioned by the FAO to conduct research and compile a report capturing research on governance issues related to land tenure and land administration in Ghana.

A validation workshop was held on the draft report in Accra on September 6, followed by a final presentation to a panel of experts meeting at FAO Headquarters in Rome on September 26. The Consultant, Prof. Kasanga, made the presentation. The final report was accepted by FAO – Rome.

CDD/Africa Initiative Of The German Federal President Partnership

The Center was enlisted as local partner for the Second Forum of the Federal German President's Partnership with Africa Initiative which is taking place in Ghana from January 11-14 2007. It involves a bilateral visit between the German President and the Government of Ghana. The Forum involves selected African heads of state and political, business, and civic leaders as well as over 40 young leaders from Africa and Germany to deliberate about issues affecting the interests of the youth in Africa and Germany/Europe. The CDD Executive Director is the technical advisor on the Initiative and co-moderator of the Forum; CDD is the local co-organizer; Kojo Asante is one of the two young leaders from Ghana participating in the Forum.

As part of this program, CDD hosted an advance team from Germany to discuss details of the program on October 12; and Kojo Asante attended a preparatory meeting of the young leaders in Wittenburg in Germany in November.

Roundtables, Workshops And Conferences

- ✿ The Center collaborated with the National Labour Commission to hold a roundtable discussion on the theme *"Making the Labor Act Work: The Role of Employers and Workers"* in the CDD conference room. The discussion brought into sharper focus the role of the Labour Commission and its social partners in ensuring harmonious industrial relations for national development. The roundtable discussion was held on January 26.

-  CDD co-hosted a meeting with Freedom House at M-Plaza hotel which brought together participants from Mali, Senegal, Benin, Nigeria, Liberia and Ghana to explore the possibility of establishing an African Institute for Democracy and Rule of Law from March 7-9.
-  The Center organized a seminar in May to explore the linkages between human rights and anti-corruption. CDD's participation helped to deepen understanding of the impact of corruption and create a platform to generate ideas for tackling corruption.
-  Prof. Ato Quayson from the University of Toronto led a roundtable discussion to analyze some of the key cultural issues regarding treatment of persons with disabilities in Ghana.
-  The Rt. Hon. Peter Ala Adjetey, the immediate past Speaker of Parliament, delivered the second CDD Annual "Kronti ne Akwamu" (Democracy and Governance) Lecture at the British Council Hall on August 31. It was chaired by Professor S. K. Adjepong, Chairman of the NAPRMC. CDD obtained partial in-kind sponsorship from Coca Cola Ghana.
-  CDD facilitated roundtables in its conference room on November 14, at the request of the Executive Secretary of the National Identification Authority(NIA), Prof. Ernest Dumor, to discuss two substantive enactments, namely Data Capture Registration Bill and Protection of Personal Information and Privacy Bill. The lead presenter was Prof. K. Quashigah. The roundtable was chaired by Mr. Kofi Asante, a retired diplomat. Two extra days were added to the deliberations to ensure the full impact of the Bills was captured.
-  Prof. Stephen Kwaku Asare of University of Florida, Gainesville, USA made a roundtable presentation on "Strengthening the developmental role of the Judiciary in Ghana: the way forward." The lecture took place in the CDD Conference Room on November 23. It was chaired by Justice Modibo Ocran, a Supreme Court Judge.

International Conferences And Workshops

-  The Center was represented at a regional meeting organized by IDASA in Johannesburg from February 22 - 24 on the theme "*Strengthening the Role of Parliament in the response to HIV and AIDS*".

- ✿ CDD attended a meeting of the IDEA political party development program in Accra to help plan a pan-African conference on political parties in Ghana. A CDD officer also attended a 4-day expert meeting on political party development held in Namibia and organized by IDEA.
- ✿ CDD collaborated with and co-organized a workshop on the theme – “Democracy and Economic Development: How to Deal with Disappointments” at the Fourth Conference of the World Movement for Democracy in Istanbul-Turkey.
- ✿ Two CDD officers attended a one-month course in advanced statistical analysis at the Michigan State University under the Afrobarometer project.
- ✿ One CDD Program Officer attended a 3-month intensive course on transitional justice in Cape Town, South Africa. It was jointly sponsored by the South Africa-based Institute of Justice and Reconciliation and New York-based ICTJ.
- ✿ Two officers attended a one-week Financial Management Training workshop in Pretoria, South Africa, for the Afrobarometer project.
- ✿ CDD officers attended Fredskorpset Partnership for Development (FK) meeting in Norway, and a partners meeting in South Africa.
- ✿ A CDD Officer attended a 7-day briefing session in Germany under the sponsorship of DIE/ODI in preparation for CDD’s facilitation of a research/ workshop on APRM to be held in Accra in February-April 2007.

CDD-Ghana continued to hold national and international prominence in the publication and dissemination of material on Ghanaian/ African democratization and good governance. The following were published and widely distributed by the year ending 2006 publications:

Critical Perspectives

- No. 20. The elephant, umbrella, and the cocks: disaggregating partisanship and social cleavages in the Fourth Republic by Kevin Fridy was prepared for publication.



Democracy Watch

- No. 22 Vol. 7 No. 1 Jan. – April 2006.
- No. 23 Vol. 7 No. 2 June – Nov. 2006
- No. 24 Vol. 7 No. 3 December 2006.

Briefing Paper

- Vol. 8 No. 1. The Millennium Challenge Account: A New Chance for Ghana.

Election-related Publications

- District Level Elections 2006: What the Observers Say.

Kronti Ne Akwamu Series

- No. 2. Reflections on the Effectiveness of the Parliament of the Fourth Republic of Ghana - Rt. Hon. Peter Ala Adjetey



Annual Liberal Lecture Series

- No. 2. “Decentralization: Is Ghana Ready for Subsidiarity?” – Prof. Wisdom Tettey



Other Publications

- Strengthening the **Accountability** of District/ Municipal/Metropolitan Chief Executive (D/MCE) to the Assembly and to the Grassroots – Papers from a roundtable discussion.



- Opinions of **Victims** of past human rights abuse after the NRC public hearings.



I wish to place on record my sincere gratitude to the management and staff of the Center. Their dedication to duty and exceptional diligence made it possible for the Center to plan, execute and document its programs and activities in continuance of the Center's quest to consolidate its position as a national and regional leader in research, advocacy and other programming in democracy and governance.

A handwritten signature in black ink, which appears to read "Ayman M. Awadi".

EXECUTIVE DIRECTOR

ACCRA

September 2007

REPORT OF THE BOARD OF GOVERNORS

The Board of Governors present the audited financial statements of The Ghana Center for Democratic Development (CDD) for the year ended December 31 2006.

Directors' Responsibilities for the Financial Statement

The Center's Governors are responsible for the fair presentation of these financial statements in accordance with Ghana Accounting Standards and the Companies Code, 1963 (Act 179). This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presenting of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Financial Statements

The results for the year are as set out in the attached financial statements.

Nature of Business

CDD is registered as a company limited by guarantee.

CDD is donor funded and its principal objectives are:

- (i) To research on economic, social and political development in Ghana and Africa;
- (ii) To disseminate findings on such research;
- (iii) To promote democratic development in Ghana and Africa.

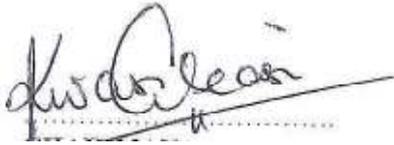
There was no change in the nature of business of the organisation for the year under review.

The Governors consider the state of affairs of the Center to be satisfactory. Projects and activities undertaken during the year under review are outlined in the relevant sections of this document.

The Governors have made an assessment of the Center's ability to continue as a going concern and have no reason to believe the business will not be a going concern in the year ahead.

Approval of the Financial Statements

The financial statements of the company, as indicated above, were approved by the board of governors on 2007

A handwritten signature in black ink, appearing to read 'Kwame Agyemang', written over a horizontal line.

GOVERNOR

A handwritten signature in black ink, appearing to read 'Kwame Agyemang', written over a horizontal line.

GOVERNOR

REPORT OF THE AUDITORS

We have audited the financial statements of Ghana Center for Democratic Development, which comprise the balance sheet at 31st December, 2006, and the income statement and the Cash flow statement for the year ended and the notes to the financial statements include a summary of significant accounting Policies and other explanatory notes as set out on pages 23 to 30.

Directors' Responsibilities for the Financial Statement

The Center's Governors are responsible for the fair presentation of these financial statements in accordance with Ghana Accounting Standards and the Companies Code, 1963 (Act 179). This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presenting of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments; the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Ghana Center for Democratic Development as at 31st December, 2006, and its financial performance and cash flows for the year ended in accordance with Ghana Accounting Standards and the Companies Code, 1963 (Act 179) and give a true and fair view of the financial position of the company as at 31st December, 2006 and of its results and cash flows for the year ended.

Other Matter

We have obtained all the information and explanation which, to the best of our knowledge and belief, were necessary for the purpose of our audit.

Report on Other Legal and Regulatory Requirements

Compliance with the requirements of Section 133 and fifth Schedule of the Companies Code 1963 (Act 179) of Ghana.

* In our opinion, proper books of account have been kept and the balance sheet, income and expenditure account and the income surplus accounts are in agreement with the books of accounts. The exchange transactions were within its powers and the company has complied with the relevant provisions of the Companies Code.

KPMG
CHARTERED ACCOUNTANTS
13 YIYIWA DRIVE, ABLENKPE
P O BOX 242
ACCRA, GHANA

September 2007

INCOME AND EXPENDITURE ACCOUNT

	Note		2006 C'000		2005 C'000
INCOME					
Research Grant	3	2,694,180		6,448,019	
Other Grants and Donations	3	5,716,365		6,225,536	
Other Income	5	3,697,565		4,668,124	
			12,108,110		17,341,679

EXPENDITURE

Direct Project Costs	13	(8,101,538)		(12,585,178)	
Administrative Costs	4	(4,685,497)		(4,563,089)	
Interest Expense		-		(5,169)	
			(12,787,035)		(17,153,436)

Deficit/Surplus of Income over Expenditure

Transferred to Accumulated Fund Account			(678,925)		188,243
---	--	--	------------------	--	----------------

ACCUMULATED FUND ACCOUNT

	2006 C'000	2005 C'000
Balance at 1st January	1,323,148	1,134,905
Deficit/Surplus of income over expenditure for the year	(678,925)	188,243
Balance at 31st December	644,223	1,323,148

BALANCE SHEET AT DECEMBER 31 2006

	Note	2006 c'000	2005 c'000
PROPERTY & EQUIPMENT	10	4,433,014	3,732,028
PROVIDENT FUND INVESTMENT	11	22,792	-
CURRENT ASSETS			
Debtors	6	823,772	1,253,867
Bank and Cash balances	7	2,424,095	1,483,456
		3,247,867	2,737,323
CURRENT LIABILITIES			
Creditors	8	283,375	575,493
Provident Fund Liabilities	11	352,853	-
Total Current Liabilities		636,228	575,493
NET CURRENT ASSETS		2,611,639	2,161,830
		7,067,445	5,893,858
DEFERRED INCOME	9	(942,904)	(184,160)
NET ASSETS		6,124,541	5,709,698
FINANCED BY:			
ACCUMULATED FUND		644,223	1,323,148
INSTITUTIONAL FUND	12	1,713,693	1,713,693
PROJECT FUND	13(b)	3,766,625	2,672,857
		6,124,541	5,709,698




GOVERNORS

The financial statements were approved in **September 2007**

CASH FLOW STATEMENT

2006
€'000

2005
€'000

Cash flow from operating activities

Deficit/Surplus of Income over Expenditure	(678,925)		188,243	
Adjustments for:				
Depreciation	284,354		249,318	
Investment income	(145,342)		(2,065)	
Profit on disposal	(183,173)		-	
	(723,086)		435,496	
Deferred Income released	(130,238)		(88,350)	
Decrease/(Increase) in debtors	430,095		(430,466)	
Decrease)/Increase in creditors	(292,118)		168,162	
Increase in Project Fund Liability	352,853		-	
Cash generated from operations	(362,494)		60,272	
Interest paid	-		(5,169)	
Net cash from operating activities		(362,494)		79,693

Cash flow from investing activities

Property & Equipment Purchased	(985,340)		(195,632)	
Proceeds from Assets Disposed	183,173		-	
Shares purchased	(22,792)		-	
Interest received	145,342		7,234	
Cashflow from investing activities		(679,617)		(188,398)

Cash flow from financing activities

Grant received	888,982		124,512	
Project Fund	1,093,768		282,101	
Net cash used in financing activities		1,982,750		406,613
Net increase in cash and cash equivalents		940,639		297,888
Cash and Cash equivalents at 1st January		1,483,456		1,185,568
Cash and Cash equivalents at 31st December		2,424,095		1,483,456

1. Basis of Accounting

These financial statements have been prepared under the historical cost convention and in accordance with Ghana Accounting Standards.

2. Accounting Policies

The following accounting policies have been applied consistently in dealing with items that are considered material in relation to the Center's financial statements: -

a. Depreciation

Depreciation is provided for on a straight-line basis at rates calculated to write off the cost of each fixed asset over its estimated useful life or unexpired portion of the lease.

The annual rates generally in use are as follows:

Furniture and Fittings	-	25%
Equipment and Machinery	-	25%
Motor Vehicles	-	25%
Leasehold Buildings	-	71 years

b. Foreign Exchange

Transactions denominated in foreign currencies are translated into cedis at the exchange rate ruling at the dates of the transactions.

Balances denominated in foreign currencies are translated into cedis at the exchange rates ruling at the end of the year. Exchange Rates of the Cedi to the main operating currencies during the period were as follows:

		US\$	CFA
Average for the period	-	9,120	16.5
At 31st December 2006	-	9,170	17.8

c. Income

The Center's incomes are mainly donations and specific grants from international aid agencies and other donors.

d.Grants

Grants relating to capital expenditure are treated as deferred income and released by installments over the expected useful economic life of the related asset on a basis consistent with the depreciation policy.

Basic objectives of the Center are to undertake research into social policy, governance and democratic development.

Research Policies

Research activities may be initiated by the Center or by agreements under contracts with third parties. Main categories of research are described as follows:

Pure Research

This refers to experimental or theoretical work undertaken primarily to acquire new knowledge rather than towards a specific aim or application. The scope of the study will be defined at the onset. Methods may include desk study and field work.

Applied Research

This refers to original or critical investigation undertaken in order to gain new or improved knowledge and directed towards a specific practical aim or objective. Such applications include social policy surveys, opinion surveys and other comparative analysis on social policy and laws. The scope and objectives of the study will be defined from the onset. Methods may include deskwork and field work.

Development

This refers to the use of existing knowledge to produce new or substantially improved outcomes e.g. social responsibility contract in timber utilisation concessions. This is prior to the application of the development either internally or for a third party principal.

The above mentioned define the broad activities of research in CDD.

e.Investment

Investment is stated at cost.

f.Taxation

The Center is exempt from corporation tax.